



SINCE 1954
WELCOME



For 70 years, Relais & Châteaux has been offering milestones along *Routes du Bonheur*

to encourage guests to take their time, senses at the ready, as they discover pathways strewn with surprises, exploration and soul.

Watch deer grazing at the forest's edge near Blois, in France; row across a crystal-clear Irish lake; gallop through the Argentine pampas with a gaucho; meditate in a temple in Kyoto; gather grapes near Cape Town as a winemaker guides your technique; or set off into the Canadian wilderness in search of bears and other wildlife. And, every evening, savor each destination's unique *art de vivre*, rich with local tradition, feel the warmth of your hosts' welcome, and delight in the many experiences each property offers—including, of course, fine dining, a true signature of our Association.

Ten years after signing its Vision to "make a better world through cuisine and hospitality" at UNESCO, the Association is preparing to renew these commitments to ensure that travel—an ever-precious source of individual enrichment and pleasure—treads lightly upon our planet as we venture further with new understanding and shared responsibilities.

LAURENT GARDINIER
President, Relais & Châteaux



CONTENTS





OUR HISTORY

02

p.12-19



THE ROADS OF HAPPINESS

p.20-29 03



THE VALUES OF YESTERDAY, TODAY AND **TOMORROW**

p.30-33 04



AN **EXCLUSIVE COLLECTION OF** 580 PROPERTIES

p.34-36



AND TODAY...

SINCE 1954

OUR HISTORY



HOW IT ALL BEGAN A warm welcome, exceptional gastronomy, experts in *l'art de vivre*

In 1954, the husband-and-wife team of Marcel and Nelly Tilloy, two music-hall entertainers and owners of La Cardinale hotel and restaurant on the right bank of the Rhône in Ardèche, two visionaries contemplating society's rush to experience magical moments, joined forces with a handful of hotelier friends to form the organization 'Les Relais de Campagne.' This convivial consortium was officially born in Thoissey, a small town north of Lyon, on May 12, 1954, at Le Chapon Fin, the property of Paul Blanc, the uncle of chef Georges Blanc. In total, eight establishments between Paris and Nice planted the seed of what would ultimately bloom into Relais & Châteaux. Each one was located in the countryside, away from the hustle and bustle of towns, on side roads near the Nationale 7-then the country's vacation thoroughfare, but which was competing with the opening of a new southern highway that would bypass them and threaten them with a premature demise. None of these hoteliers had the means to pay for advertising to attract guests, so Marcel Tilloy invited them to come together, bound by their shared values that earned such loyalty from their guests: a warm welcome, exceptional cuisine and carefully crafted art de vivre.

Other hoteliers and restaurateurs, impressed by their intelligent approach, chose to join them and Les Relais de Campagne swelled, first to 19 members in 1955 and then to 29 in 1956.

Music-hall artists the Tilloys, along with their hotelier friends, composed a harmony of hospitality, with Les Routes du Bonheur.

with Les Routes du Bonheur.

HOUTE DU BONHEUR
STRASSE DES GLÜCKS WARE LANDER
HUTA DEL PLACER
HOAD OF HAPPNESS AND BARRINGS

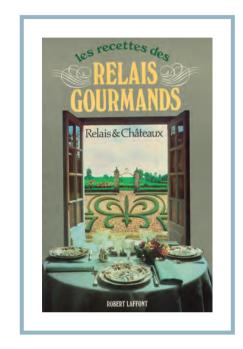
- $01_{\rm I}$ Itinerary of the first Route du Bonheur
- 02 _ Advertisement for the first Route du Bonheur
- 03 _ Portrait of Marcel Tilloy
- 04 _ Plaisir de France magazine

SINCE 1954

By the early 1960s, the Association had 50 hostelries across France and chose to expand beyond its borders. This began with the addition of 27 European properties, starting in Belgium, then moving into Germany, Spain, the United Kingdom, the Netherlands, Denmark, Switzerland and Italy. This international growth would spread swiftly to the five continents. By 1970, the Association had 77 properties in France and a further 69 across 17 other countries.

And this is how the first *Route du Bonheur* evolved into many, just as the Tilloys and their friends had envisioned. Other *Routes du Bonheur* similarly led vacationers off the beaten path as they journeyed to the French Riviera, Italy and Switzerland, all offering carefully curated itineraries dotted with high-quality overnight lodgings, superb hospitality and equally stellar dining.

Starting in 1972, restaurants operated by renowned chefs were labeled Relais Gourmands, a joint idea of chef Pierre Troisgros and Association President Joseph Olivereau.



The Association's best recipes
were collected in a book
published by Éditions Robert Laffont.

01



SINCE 1954

OUR HISTORY

PREFACE 1975 The happy betrothal has finally come about! The Relais and Chateaux-Hotels, rivals only yesterday, have joyously joined hands today. U.S.A. - U.S.A. - U.S.A. relais seite So now it is " one for all and all for one " : staunch, inseperable companions, armed with the richness of wisdom, whose only concern is the pleasure of your route. Grouped together in a circle of friendship, our many cousins are the faithful counselors for your journeys WORLD - DIE WELT JAPON - JAPAN - JAPAN reist sper He - reins seit 190 reist sper H - reins seit 190 reist sper H - reins seit 191 into our land of gourmandise and elegant country For you, we continue mixing our unique formula for your "vie de château", distilled from the easy charm of a rustic home away from home. You, the rolling stones who seek respite from the strident aggressions of life, you will find us on your route. We are waiting for you. Bon voyage! LE MONDE. HAITI - E relais page ISRAEL -relais page establishments. This aligned with guests' desire for high-quality, personalized accommodation."

From one meridian to another, from one property to the next, the most incredible nomadic network, that of the Routes du Bonheur

As Les Relais de Campagne swiftly spread far and wide, a competing group, Châteaux Hôtels et Vieilles Demeures, looked on with more than a little envy, until the year 1974, when the presidents of the two entities made the decision to collaborate rather than compete, and then to ultimately merge. Their joint Association adopted the name Relais & Châteaux, a friendly, mutually beneficial and unifying alliance that was structured and strong enough to embrace and expand

the Routes du Bonheur. From 1975 onwards, with a solid reputation and strong momentum, Relais & Châteaux gathered pace and the notfor-profit Association welcomed more and more members from across the globe. Today, it counts 580 properties in 65 countries, weaving the most incredible travel tapestry—from one establishment to the next, from longitude to latitude—that we still call Routes du Bonheur.



"When I became President, my strategy was to imagine that I was designing and planting a garden, anticipating what this garden would be like in 20 years, with flowers, trees, and elements battered by storms."

JAUME TÀPIES _ President 2005-2012

580 PROPERTIES

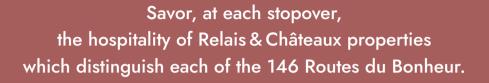
5 CONTINENTS

65 COUNTRIES

146 ROUTES DU BONHEUR

376 STARS IN THE MICHELIN GUIDE INCLUDING 40 GREEN STARS

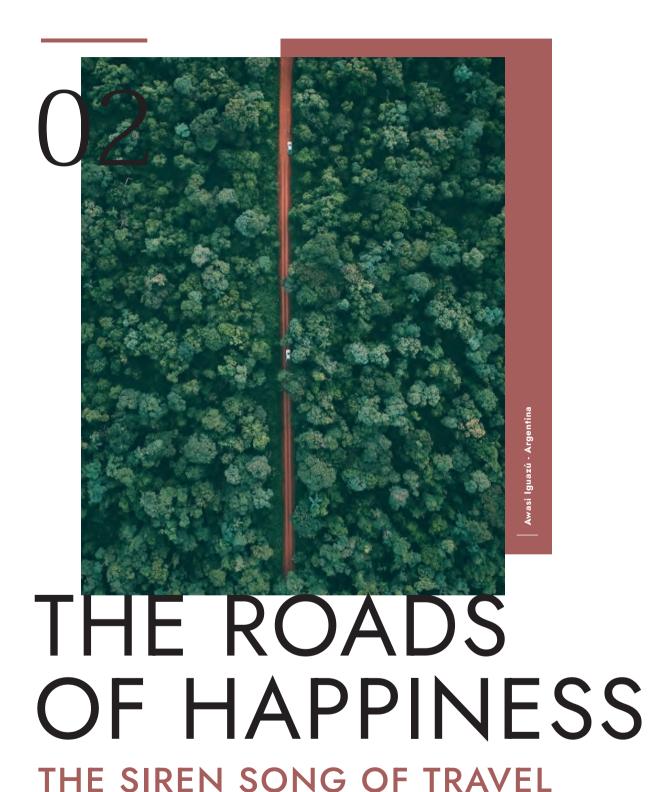
42,000 EMPLOYEES



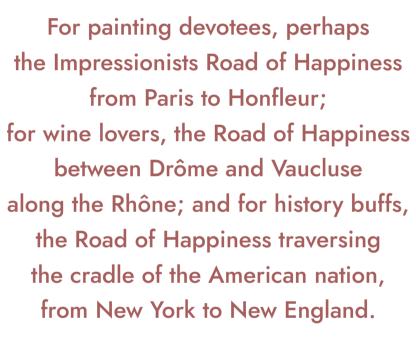
Take to the road! Follow itineraries through remarkable landscapes and characterful regions that lead to captivating encounters with the people who love and live on these lands. Where every stop at day's end embraces you in the hospitality of the properties that line each of the 146 itineraries. Each establishment offering personalized services, exceptional and refined accommodation, and restaurants—some Michelin-starred, others perhaps not, but all of them environmentally enlightened, celebrating the produce of local farmers, fishers, breeders and beekeepers. These winding roads lead from medieval castles to 18th-century manors, from urban ryokans to beachside villas and

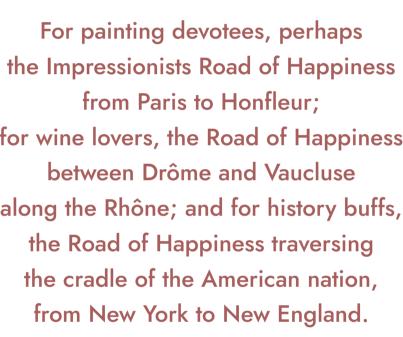
from canvas camps to ships' cabins. They invite you to farms filled with vegetable gardens and orchards, to lodges hidden in savannah grasses, or properties that hang from clifftops or are perched amid snowy peaks. Roads that may be short or long, traveled in two nights or twenty, packed full of ideas for cultural stops, wilderness hikes, river voyages, cooking and wine-tasting classes, and endless other experiences specific to each country and its customs.

To each their own journey, with trips designed to reflect their interests and capture their imaginations.





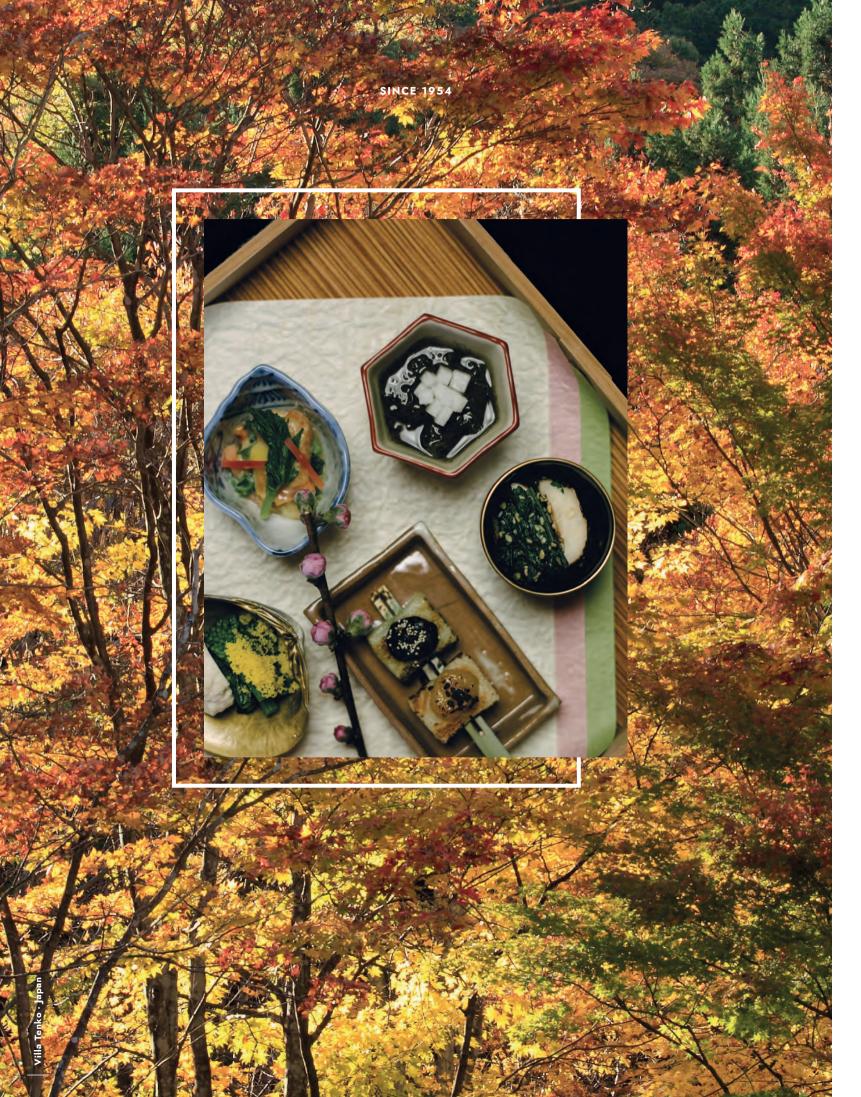




For those dreaming of infinite horizons,
the Road from Argentina to Patagonia;
for wildlife lovers,
the Road of Happiness
through the wilds of Africa,
from Namibia to Botswana.
For those searching for authenticity,
the Road to India and its Maharadjahs' palaces
with impenetrable fortresses
in the Thar desert.







For romantics,

the Road of Happiness offers the magic of Polynesia,
from the lagoons of the Society Islands
to the wild nature of the Marquesas.
And for music and movie buffs,
the Road of Happiness
through Japan designed by Ryuichi Sakamoto,
the musician, composer, actor,
and global environmental activist,
a meandering itinerary taking you to temples,
Noh theater, onsens and remarkable restaurants.



A contemporary trailblazer that remains true to its founders' principles, Relais & Châteaux has stood firmly on its shared values since 1954.

CUISINE to Delight, Respect and Share

Cuisine plays a central role at Relais & Châteaux from the quality restaurants of Les Relais de Campagne to today's network of the most Michelin-starred restaurants in the world. We count 376 Michelin stars, including 40 Green Stars recognizing environmentally responsible choices, among our members. All with chefs who adapt to the varied lifestyles and preferences of guests increasingly concerned about their health, product origins, agricultural practices and cultural preservation. Our chefs' unwavering commitment gives guests the very best.

From the classic French cuisine of Pierre Troisgros in the 1950s, to the nouvelle cuisine of Michel Guérard at Les Prés d'Eugénie of the 1970s, Bernard Loiseau in the '80s and '90s, and the environmentally attuned menus of today, with Hugo Roellinger at Les Maisons de Bricourt, who excludes all endangered species, Mauro Colagreco's plastic-free restaurant Mirazur and Sébastien Bras, on a neverending quest for naturalness at Le Suquet.

Outside France, we celebrate the plant-based menus of Daniel Humm at Eleven Madison Park in New York, the culinary craftsmanship of Shinobu Namae, chef at L'Effervescence in Tokyo, who combines French and Japanese traditions, the astounding food from Viki Geunes at Zilte in Antwerp, and the playful cuisine of Massimiliano Alajmo at Calandre in Italy.

All of them locavore chefs who source ingredients from the nearest possible suppliers, finding inspiration in traditional recipes to shine a bright new spotlight on deeply rooted culinary heritage.





- 01_ Olivier Roellinger
- 02_ Philippe Gombert

"From the very start, we wanted to take powerful, meaningful action to mark the 60th anniversary of Relais & Châteaux. We did this at UNESCO with our Vision that set out the 20 commitments made on behalf of the Association to bring to life the world's diverse cultures and cuisines, its many expressions of the art of hospitality. Our Relais & Châteaux chefs have committed to serving cuisine that brings to life the biodiversity of their environment, celebrating the flavors of their chosen home. Our intention was to ensure the experience at our properties was equally inspiring for our employees, allowing them to have a tangible impact in this mission to make a better world."

PHILIPPE GOMBERT _ President 2013-2022

THE ENVIRONMENT Hospitality in Harmony with Nature

Sustainable development, the preservation of biodiversity, landscapes and buildings, and regenerative use of resources are all shared objectives for the Association's members. This has been a strong strand in Relais & Châteaux DNA ever since the Association was founded, carefully passed from one president to the next and clearly set out in the Vision presented to UNESCO in 2014. Every member, every hotelier, every restaurateur puts this awareness into practice each day, helping to limit the harm done to terroir and nature so that the generations of tomorrow may appreciate nature's blessings. They are advancing arm-in-arm, taking action to reduce their carbon footprints, to move toward single-use plastic-free. Members also support Relais & Châteaux's long-term commitments to NGOs and take part in special events and annual campaigns: Ethic Ocean since 2009, Slow Food since 2017, the annual United Nations World Oceans Day campain, the Food for Change campaign. Relais & Châteaux chefs are taking up the fight for responsible cuisine, banning endangered species from their menus threatened by irresponsible fishing, such as bluefin tuna, wild sea bass, and, more recently, eel.

By demonstrating these commitments to guests, Relais & Châteaux shows that travel, exploration and quality hospitality can protect the planet, its cultures, its natural wonders.

LOCAL CHARACTER A Sense of Belonging

For Relais & Châteaux properties, being a thread in the local fabric is more than an ideal: it is a living, breathing way of life that puts people at the center. It means each property is an active stakeholder in its region, encouraging dialogue with local communities and helping them with their needs and aspirations, like generating school funding, or assisting with meals for children so that they may go to class nourished and strong, just as the Resplendent Ceylon group does in Sri Lanka. By selecting architects, artisans, and landscapers anchored in local culture and involving them in construction and renovation projects, like at the Al Moudira Hotel in the Valley of the Queens in Luxor. Its cotton bed linens are embroidered by Threads of Hope, a social enterprise that creates dignified employment for refugees, migrants and local women by training in traditional weaving and embroidery. In Peru, the Sol y Luna Foundation has become an influential entity in local development by founding a school, where children from neighboring communities attend lessons to learn about everything from nutrition to foreign languages. The Relais & Châteaux maîtres de maison know and nurture the treasures of their terroirs, earnestly preserving and promoting them, and-crucially-sharing them with their guests.

HERITAGE Fostering Legacy and Continuity

Many properties are handed down from generation to generation within the same family, with the younger members determined to carry on the work of their ancestors, to perpetuate their family values. Association members who take over from their elders bring a contemporary energy to their properties while safeguarding the establishment's personality: its soul. This is what Relais & Châteaux is all about: a large, close-knit family, a not-for-profit Association that deliberately limits its member numbers, selecting them based on quality, common values, and the kindness and goodwill they show their communities and staff.





A WARM WELCOME Hospitality as an Ethic

Another defining feature of our Association is the dedication of our *maîtres de maison* to warmly receiving and welcoming guests as friends, making them feel right at home, supported by their staff.

Sharing secrets of their properties, and treasures of their region, to make every stay more memorable. Anticipating their desires and dreams, by getting to know their personalities, their lifestyles, but without ever being intrusive. Arranging tours, interesting encounters, and exclusive activities for them. Generating good feelings through highly personalized attention. These are the little things that forge great memories and lead guests to remain true to Relais & Châteaux.

Share
Anticipate their desires
Arouse emotion

Relais & Châteaux makes it possible for guests to travel across five continents knowing they will enjoy the same quality standards

in accommodation and dining, the same desire in every host to share their 'world,' their culture, their traditions, their hidden treasures. Staying in our properties lets them enjoy a huge variety in style, ambiance and atmosphere, all while sensing the same spirit from one establishment to the next, the same feeling of belonging to a single community.



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COLLECTION OF 580 PROPERTIES

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At La Grenouillère, in La Madelaine-sous-Montreuil, a small village in northern France that is home to the radical cuisine of chefowner Alexandre Gauthier, in the huts scattered throughout the gardens, you await the passage of a flock of ducks, listen to the love song of its toads, or the fluted call of the frogs. At Glenapp Castle, a 19th-century Scottish stronghold, you might dread coming across ghosts in the corridors, but cannot wait to see whales from the turrets overlooking the Irish Sea, the waves crashing below the 37-acre estate, planted with endemic species and flowers that can withstand the sea spray. On the other side of the globe, in New Zealand, at the Otahuna Lodge, another 19thcentury establishment, where your heart swells as you listen to the song of the native bellbird before heading out to pick the fruit and vegetables grown in its gardens. At the Esiweni Luxury Safari Lodge, deep in the Nambiti Private Reserve in South Africa's Zulu country, you can track the

big five: black-maned lions, leopards with their fluid gait, elephants wallowing in the mud, dense herds of water buffalo or the barking of rhinos. And, come evening, dine by candlelight in a room decorated with African art and ceremonial tableware. At **Beniya Mukayu**, founded in 1929 in the spa town of Yamashiro, on the road leading from Kyoto to the UNESCO World Heritage Sites of Shirakawa-go-Gokayama, the owners introduce guests to the authentic Japanese tea ceremony, serving it in ancient ceramic vessels. Between Brazil's forest and Atlantic beaches, at the Txai Resort Itacaré, you leave your wooden bungalow in the shade of the swaying coconut palms to enjoy the Bahia-inspired cuisine from Nena, the hotel's chef. While at Mii amo, in Sedona, Arizona, in the United States, not far from the Grand Canyon, between the breathtaking red rocks, you treat yourself to a well-being getaway in one of the country's most beautiful spas as you get back in touch with nature—and yourself.

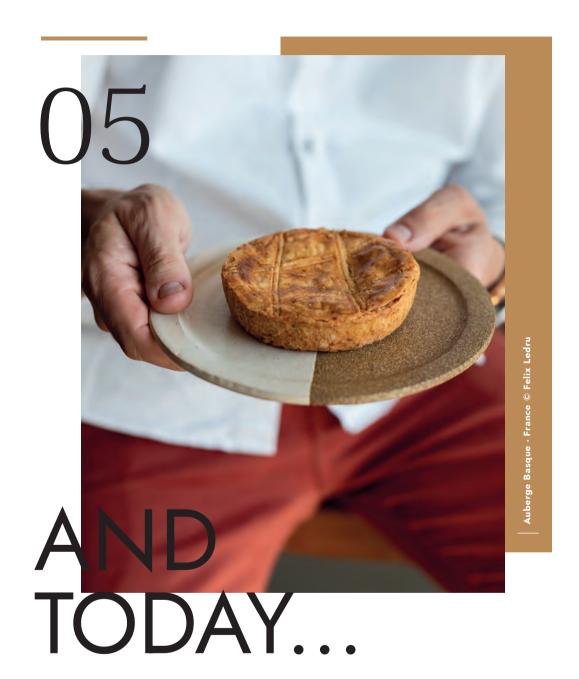
⁰¹ _ Glenapp Castle - United Kingdom

⁰² _ La Grenouillère - France

⁰³ _ Cirqa - Peru

⁰⁴ _ Beniya Mukayu - Japan

SINCE 1954



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As it was yesterday and will be tomorrow, Relais & Châteaux is concerned about the future of the planet and its people.

The Association is committed to taking realistic measures to reduce its properties' environmental footprints and, in collaboration with its chefs, intends to continue and intensify its initiatives in preserving biodiversity and the flora and fauna composing it. Relais & Châteaux is ever more focused on its social and societal impact. All while giving its guests the very best, raising its criteria of excellence and selection.

And tomorrow...

Relais & Châteaux, working closely with its members, is planning for—and paving the way to—the future while ensuring the Association continues to thrive. Offering guests new discoveries, new experiences, new adventures in every region of the world, in complete alignment with the communities that these members call home, inviting them to work alongside the people of Relais & Châteaux to look after the world's well-being more attentively than ever before.





